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19 November 1954

MEMO FOR THE RECORD OF THE CLARK COMMITTEE

1. The significant part of the day (and of the first two weeks, for that matter) took place in a closed session held by Colonel Miller at the start of the day, in his office, where he addressed McGruder and myself. In fact, McGruder was so surprised at Colonel Miller's stand that he later expressed to me the fact that he hoped Miller's statements never got back to the Hoover Commission.

2. Briefly, the Colonel spoke as follows:

"I have a divided responsibility, both to the Hoover Commission and CIA. In the latter instance, I want to be in a position to represent the Agency fairly, and give it due credit for the job it is doing when I make my report to the Commission. I know there are some members of the Commission who have preconceived ideas of the Agency's worth; some not very commendable. I want to be able to sensibly refute their points. I don't profess to be a know-it-all, nor am I capable of being able to represent your people as the result of a brief five week or five month survey. Since I'm too forgetful (and too tired) to organize all of this material, you people have to do it for me. So, in addition to the briefing manual you've given me, I want a more detailed breakdown (in writing) of every office by division and staff, briefly outlining their functions, responsibilities, together with the authority or justification for their needs. With this, plus financial and employee figures, I can then prepare my report. Right now I don't know even where to begin on my report. As far as Commission deadlines are concerned, I'm going to meet these by saying, 'I'm not ready', if I'm not ready, instead of submitting a half-finished, detrimental report." (He was asked to put this request in writing, which he will do).

3. McGruder later told me he himself was not in favor of approaching the question in this fashion but would rather organize his report from his own observations, or the joint observations of his task force, but that he would go along with Miller's proposal. Said McGruder, "You don't know how damn lucky you are to have Miller representing you instead of some S.O.B. who would tear you apart!" McGruder also said he was a bit disappointed that Miller no longer

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wanted the third member of his team, indicating that we were going to do his work for him.

4. What this means, in my opinion, is (a) McGruder's questions during the past two weeks are merely to mark time, that he has to have something to talk about, hence picks insignificant points, which will in all probability not appear as recommendations in any finished report, (b) if we prepare a concise, all-inclusive report of operation on the DD (I), backing it with facts, we can in all probability put our own words into his mouth.

5. I think Miller has been converted through cordial treatment afforded him by all concerned over the past two weeks, and is genuinely friendly as compared to his initial reaction of quasi-hostility. He was certainly impressed by OCD, and the fact that every effort was made to show him all, and more, than he wanted to see. Nevertheless, as he admitted, he's tired, and anything that can be done for him will help make his job easier and pleasanter.

cc:

Inspector General